



Annual General Meeting

19 May 2011





The Vitec Group plc

Progress in the last 2 years

MAY 2011



Progress

- 2009 Actions
- Key Initiatives
 - *Cash management*
 - *Rebranding*
 - *Organisational development*
 - *Geographic expansion*
 - *New product development*
 - *Corporate activity*
- Financial performance
- Share price performance



Capture the moment™

2009 – A year of restructuring

- ▶ Core markets were severely affected by the economic downturn in early 2009
 - Vitec needed to adapt to the weaker market conditions
- ▶ 3 areas of savings
 - Capacity reduction
 - Deferral of discretionary expenditure
 - Review of cost structure
- ▶ Restructuring cost of £11m taken in 2009, full year saving of £22m pa

In 2009 we responded to the adverse market conditions and laid the foundations for growth



Strategy development

- ▶ Developed clear three market strategy following extensive research – communicated in October 2009
- ▶ Well understood by investors and analysts

Broadcast & Video

- Invest in fast growing areas: B&I & LED lighting
- Maintain product development

Photographic

- Continue to invest in Pro-market but grow Manfrotto through product extension & appealing to wider audience
- Launched 100+ products at Photokina 2010: sales from 2Q11

MAG

- Grow IMT organically and by acquisition
- Won major contracts (including with DoJ) offsetting BAS

The market opportunities that we have identified to deliver increased shareholder value



Improved focus on cash management

- ▶ Weekly cash reporting / forecasting with tight working capital days focus
 - Inventory days decreased from 118 days at end of 2008 to 104 days at end of 2010
 - Debtor days decreased from 44 days at end of 2008 to 39 days at end of 2010
- ▶ Net debt reduced from £53.0m at end of 2008 to £28.1m at end of 2010
 - A reduction of £24.9m
- ▶ Ratio of working capital to sales improved to 16.2% from 17.7% in 2008
 - Bonuses partially based on working capital control

The Balance Sheet significantly strengthened

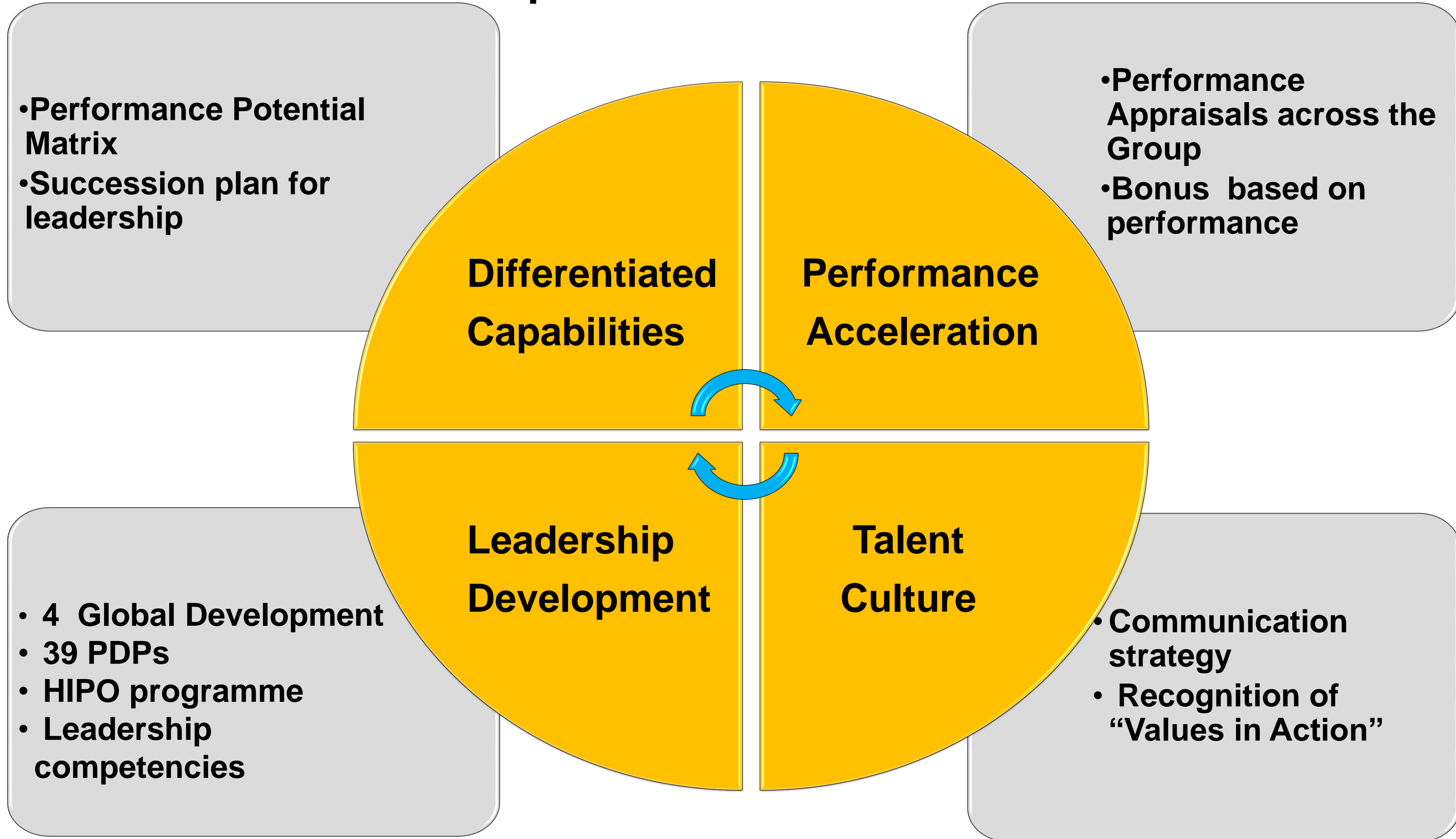


Rebranding



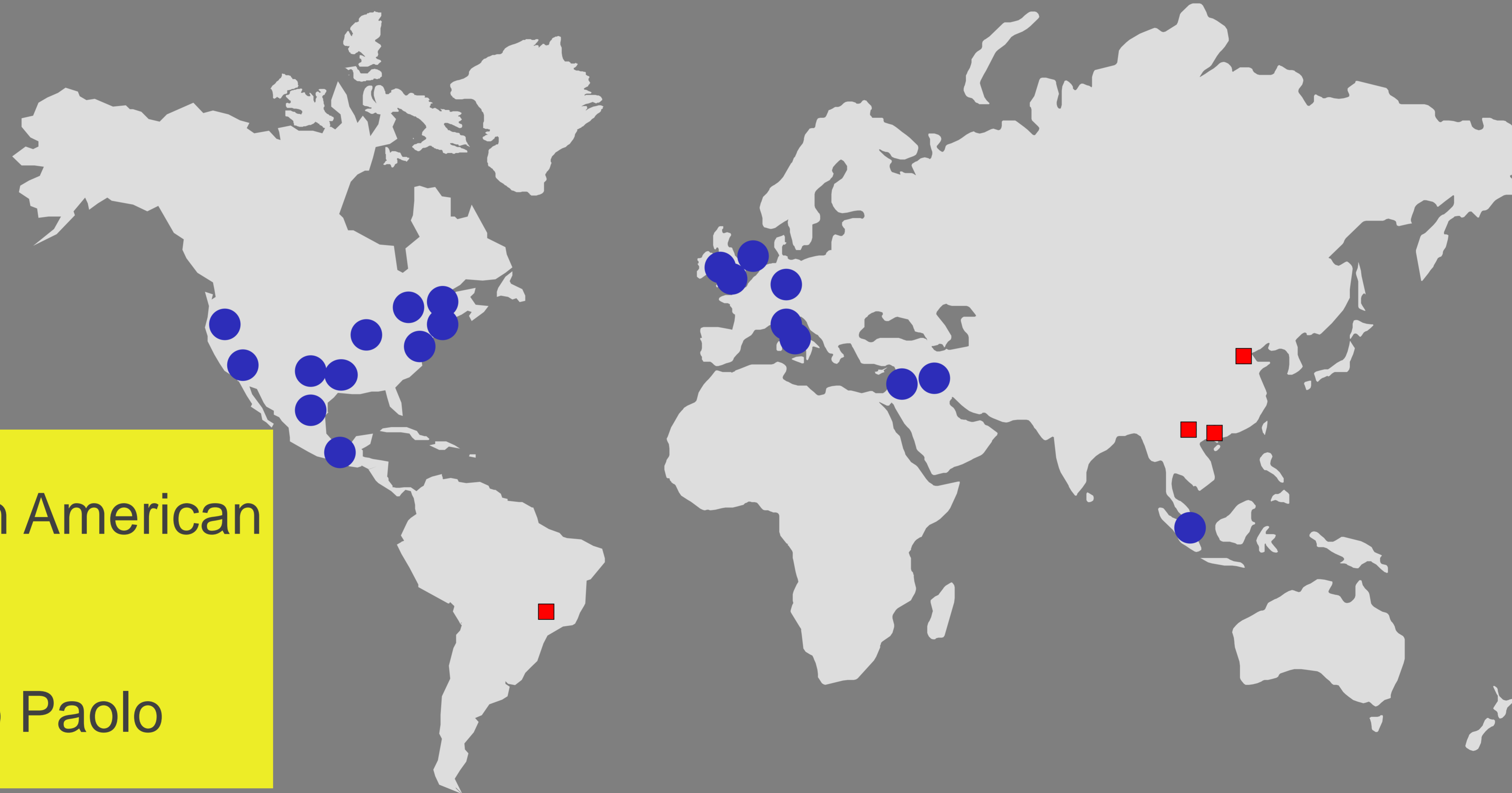
NAB 2011

Organisational Development



Geographic expansion

- Number 2 in photo market globally
- Set up new offices in Hong Kong and Beijing



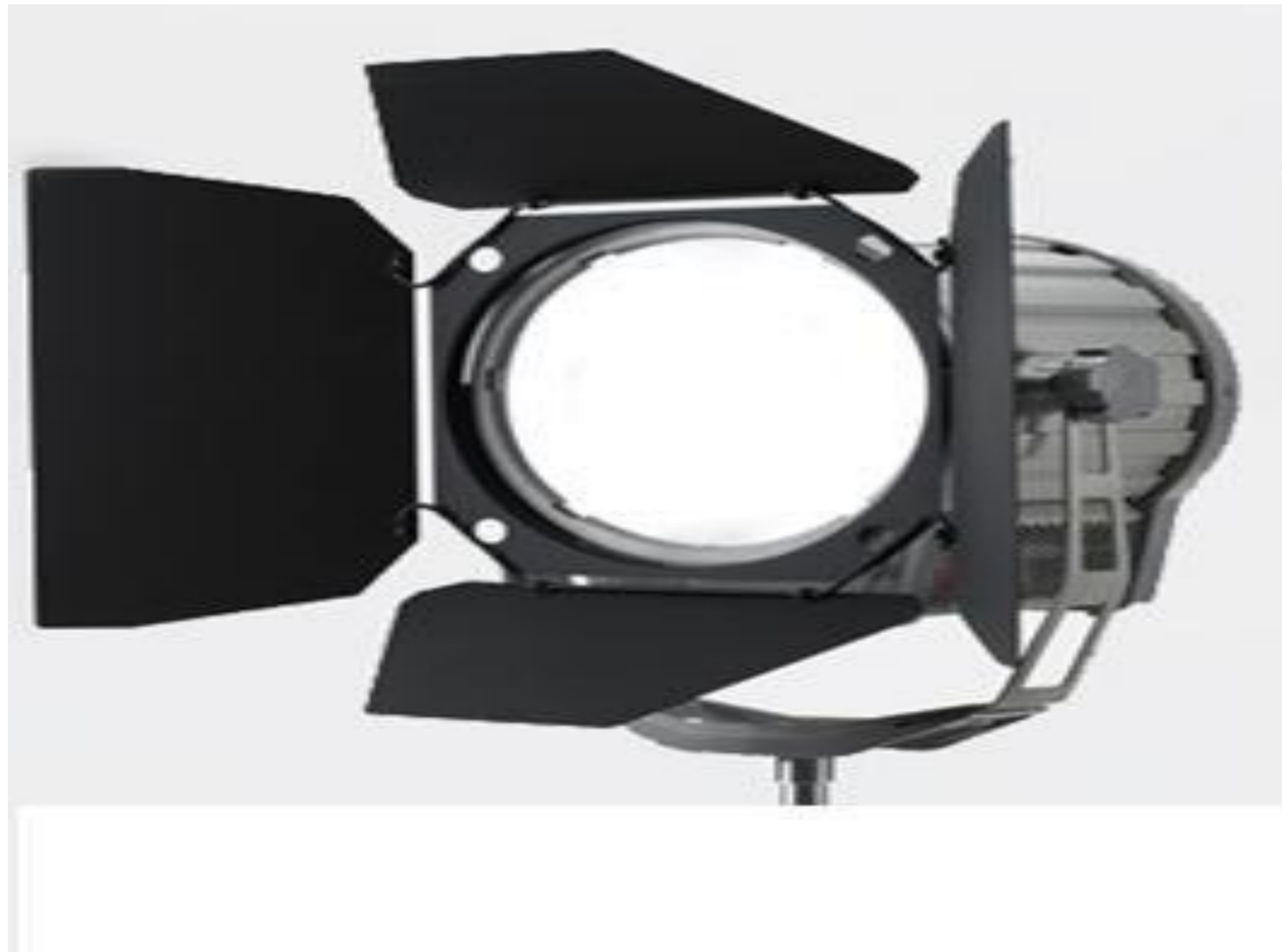
- Number 1 in Latin American TV market
- New office in Sao Paolo

Establishing global footprint to benefit from growth in emerging markets



New product development

- ▶ Around 4% of revenue spent on R&D
- ▶ Expenditure more effective with focus on areas of major growth:
 - 8 “red dot” awards 2010
 - Litepanels: first LED light for broadcast studios
 - IMT: rapid development of miniature products
- ▶ Reduced time to market and more new product launches:



Litepanels - Sola



Manfrotto - Bridge



IMT - HD/SD Digital TX

Benefitting from improved processes

Corporate activity

- ▶ Disposed of Clear-com in March 2010 for initial cash consideration of £8.4m
 - £0.4m earnout payment received in May 2011
- ▶ Lastolite acquired in March 2011 for initial consideration of £8.3m (including cash acquired, net of assumed liability)
 - UK-based photographic business: umbrellas, reflectors
 - Integration proceeding well; trading in line with expectations
 - Up to £1.0m earnout payable in 2012
- ▶ Improved funnel process to review M&A opportunities
 - We expect to make further acquisitions in the future especially in MAG
 - Need to ensure that valuations enhance shareholder value

First acquisition has gone well; expect to make more in future



Financial performance in 2010

- ▶ Underlying organic CER** revenue growth of 4.3%
- ▶ Reported PBT before significant items up by 17.6%, organic CER up 6.9%
 - PBT* excluding £7.9m impact of the end of BAS contract up 63%
- ▶ Total dividend increased 3.8% to 19.0 pence per share;
 - Recommended final dividend of 11.4 pence per share
 - Total dividend covered 2.2x by earnings per share*

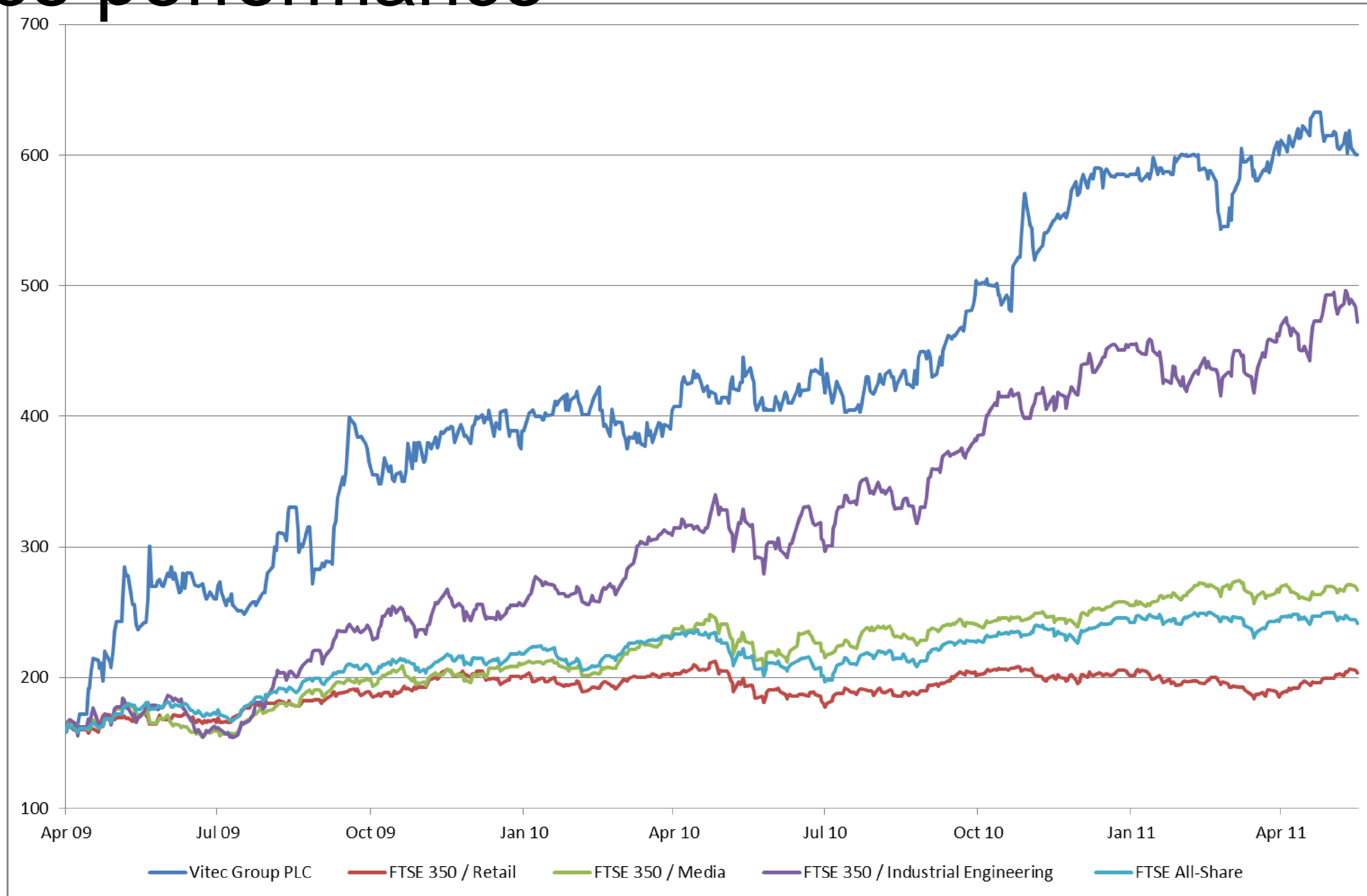
* Before amortisation of acquired intangibles, restructuring charges/provisions, profit/loss on disposal, UK pension curtailment gain net of exit costs, BAS contract exit costs, impairment losses on property and gains relating to volatile financial instruments (significant items)

** Organic CER: at Constant Exchange Rates excluding year on year effect of acquisitions and disposals

Our strategies are being executed, fully offsetting the impact of the end of the BAS contract



Share price performance



Source Factsheet 22/02/11

Share price has outperformed all benchmark indices over the last 2 years





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